



Wylfa Newydd Project

8.25 Statement of Common Ground Position Statement

PINS Reference Number: EN010007

Application Reference Number: 8.25

June 2018

Revision 1.0

Regulation Number: 5(2)(q)

Planning Act 2008

Infrastructure Planning (Applications: Prescribed Forms and Procedure) Regulations 2009

[This page is intentionally blank]

Contents

	Executive Summary.....	1
1	Introduction.....	3
1.1	Background	3
1.2	Purpose of SOCGs.....	3
2	Approach to SOCGs.....	5
2.1	SOCG Parties.....	5
2.2	Approach to SOCGs.....	6
	<i>IACC, Welsh Government and NRW.....</i>	<i>6</i>
	<i>Other Parties.....</i>	<i>10</i>
2.3	Sharing of draft DCO documents.....	10
2.4	Progress of SOCGs.....	10
3	References	20

List of Appendices

Appendix 3-1	Focus Groups Terms of Reference
Appendix 3-2	Final Agreed Draft Statement of Common Ground between NWEAB and Horizon Nuclear Power Wylfa Limited (Version 1.0)

List of Tables

Table 2-1	Focus Groups	8
Table 2-2	Progress with SOCGs.....	11
Table 3-1	Schedule of References.....	20
Table 3-2	Focus Group Leads.....	23
Table 3-3	Focus Group Attendance	24

List of Figures

Figure 2-1	Wylfa Newydd Engagement Framework.....	7
------------	--	---

[This page is intentionally blank]

Executive Summary

Horizon is applying to the Secretary of State for a Development Consent Order (DCO) under the Planning Act 2008 [RD1], to construct, operate and maintain a new nuclear power station on land west of Cemaes on Anglesey together with associated development.

In order to enable the Planning Inspectorate to examine the DCO within the prescribed six month period,¹ Horizon and various interested parties will be asked to enter into Statements of Common Ground (SOCGs) which set out those matters which are both agreed and disagreed between parties, as well as those matters where there are ongoing discussions, to narrow down those issues which the parties have material differences on and require detailed examination.

This document sets out the way in which Horizon has carried out its consultation in order to facilitate the production of SOCGs and provides an update on progress made with each party.

Horizon recognises that the purpose of a SOCG is not simply about documenting agreement, and Horizon has been working collaboratively with many of the SOCG parties since the inception of the Wylfa Newydd Project, as early as spring 2010, to seek to discuss and resolve matters as the Project has developed.

Horizon expects discussions will continue through the examination of the application in order to maximise agreement between Horizon and the SOCG parties. The timetable for the submission of the final SOCGs will be set by the Planning Inspectorate. Horizon will aim to submit SOCGs earlier, where possible and is starting to jointly prepare SOCGs with the SOCG parties in order to ensure that they can be submitted in a timely manner.

This document should particularly be read in conjunction with chapter 8 of the Consultation Report (Application Reference Number 5.1) which sets out Horizon's approach to informal, non-statutory engagement.

This document sets out progress on preparation of the SOCG with each of the SOCG parties listed below:

- Isle of Anglesey County Council (IACC);
- Welsh Government (including Cadw);
- Natural Resources Wales (NRW);
- Gwynedd County Council;
- Conwy County Council;
- National Trust;
- North Wales Wildlife Trust (NWWT);
- The Royal Society for the Protection of Birds (RSPB);

¹ Section 98 of the Planning Act 2008.

- Betsi Cadwaladr University Health Board (BCUHB);
- Public Health Wales;
- Welsh Ambulance Service;
- North Wales Police;
- North Wales Fire and Rescue Service;
- National Grid;
- Dwr Cymru Welsh Water;
- SP Manweb;
- Magnox and Nuclear Decommissioning Authority;
- North Anglesey Partnership (comprised of the Community Councils of Cemaes, Llanbadrig, Mechell, Cylch y Garn, Amlwch, Rhosybol and Llaneilian);
- Destination Anglesey Partnership;
- North Wales Economic Ambition Board; and
- Gwynedd Archaeological Planning Service (GAPS).

The preparation of SOCGs has been informed by a number of different methods of engagement, as appropriate:

- Topic specific focus groups;
- One-to-one meetings;
- Technical workshops; and
- Consultation on draft DCO documents.

Draft SOCGs have been shared with each of the SOCG parties and progress on reviewing and commenting on those drafts varies by consultee and is set out in this document. This is with the exception of GAPS, where discussions on SOCG are only at an early stage.

Iterative drafts of the SOCGs are being reviewed and shared with each SOCG party as progress on the matters within the SOCG is made. This document is accompanied by an agreed final draft with NWEAB, which has been agreed between both parties.

Horizon will continue to work collaboratively with consultees to ensure that the remaining SOCGs can be submitted in a timely manner.

1 Introduction

1.1 Background

- 1.1.1 Horizon is applying to the Secretary of State for a Development Consent Order (DCO) under the Planning Act 2008 [RD1], to construct, operate and maintain a new nuclear power station on land west of Cemaes on Anglesey.
- 1.1.2 The Wylfa Newydd Power Station will generate a nominal gross electrical capacity of 3,100MW of electricity, providing enough secure, low carbon power for around five million homes, and involve substantial investment in north Wales and create significant employment opportunities.
- 1.1.3 A description of the Wylfa Newydd DCO Project is provided within the Planning Statement (Application Reference Number: 8.1).
- 1.1.4 This document should in particular be read together with chapter 8 of the Consultation Report (Application Reference Number: 5.1) which describes informal, non-statutory consultation carried out by Horizon.

1.2 Purpose of SOCGs

- 1.2.1 In order to enable the Planning Inspectorate to examine the DCO within the prescribed six month period,² Horizon and various interested parties will be asked to enter into Statements of Common Ground (SOCGs) which set out those matters which are both agreed and disagreed between parties, as well as those matters where there are ongoing discussions, to narrow down those issues which the parties have material differences on and require detailed examination. Therefore the use of SOCGs is intended to lead to a more focused and efficient examination process.
- 1.2.2 Guidance relating to the preparation and purpose of a SOCG is set out in the Department for Communities and Local Government guidance document Planning Act 2008: guidance for the examination of applications for development consent (March 2015) [RD2].
- 1.2.3 SOCGs are prepared jointly between Horizon and the various parties that are likely to be requested to enter into a SoCG (listed in chapter 2 of this Statement - the "SOCG parties"), in a collaborative manner where possible, so that the final submitted SOCGs will represent an agreed position.
- 1.2.4 This Statement sets out the way in which Horizon has carried out its consultation in order to facilitate the production of SOCGs and provides an update on progress made with each party. Horizon recognises that the purpose of a SOCG is not simply about documenting agreement, and Horizon has been working collaboratively with many of the SOCG parties since the inception of the Wylfa Newydd Project, as early as spring 2010, to seek to discuss and resolve matters as the Project has developed. Horizon's approach to consultation is set out in the Consultation Report (Application Reference

² Section 98 of the Planning Act 2008.

Number 5.1) and detailed engagement with consultees on technical matters is set out in the relevant topic chapters of the Environmental Statement volume B (Application Reference Number: 6.2.1).

- 1.2.5 Horizon expects discussions will continue through the examination of the application in order to maximise agreement between Horizon and the SOCG parties. The timetable for the submission of the final SOCGs will be set by the Planning Inspectorate as the Examining Authority for the DCO. Horizon will aim to submit SOCGs earlier, where possible and is starting to jointly prepare SOCGs with the SOCG parties in order to ensure that they can be submitted in a timely manner.
- 1.2.6 For the avoidance of doubt, this document is not intended to provide any detail on progress between parties in relation to specific issues, as this detail will be provided within the SOCGs.
- 1.2.7 Horizon has agreed a final draft SOCG with NWEAB which it is submitting with this document at Appendix 3-2. Horizon is not submitting any other SOCGs with the DCO application but will aim to submit them as early as possible in advance of the examination.

2 Approach to SOCGs

2.1 SOCG Parties

2.1.1 At this stage, Horizon's expectation is that SOCGs will need to be prepared with the following parties. These have been identified from a combination of those parties who have a specific interest or interaction with the Project (e.g. because they are a Section 42 Local Authority³, or because the Project interacts with existing or planned infrastructure), those that have made substantive responses to Horizon's Stage One, Stage Two and Stage Three Pre-Application Consultations and from reviewing the approach taken by the Planning Inspectorate to other Nationally Significant Infrastructure Projects:

- Isle of Anglesey County Council (IACC);
- Welsh Government (including Cadw);
- Natural Resources Wales (NRW);
- Gwynedd County Council;
- Conwy County Council;
- National Trust;
- North Wales Wildlife Trust (NWWT);
- The Royal Society for the Protection of Birds (RSPB);
- Betsi Cadwaladr University Health Board (BCUHB);
- Public Health Wales;
- Welsh Ambulance Service;
- North Wales Police;
- North Wales Fire and Rescue Service;
- National Grid;
- Dwr Cymru Welsh Water;
- SP Manweb;
- Magnox and Nuclear Decommissioning Authority;
- North Anglesey Partnership (comprised of the Community Councils of Cemaes, Llanbadrig, Mechell, Cylch y Garn, Amlwch, Rhosybol and Llaneilian);
- Destination Anglesey Partnership;
- North Wales Economic Ambition Board;

³ As prescribed by Section 42 of the Planning Act 2008 because the land to which the Project relates is in their area, or they adjoin such a local authority. In this case, there are no adjoining local authorities, as the land is separated by the Menai Strait, however, both Gwynedd and Conwy experience some impacts from the Project and therefore Horizon regards them as important consultees

- Gwynedd Archaeological Planning Service (GAPS).

2.1.2 Unless noted above, Horizon's assumption at this stage is that there would be a separate SOCG with each organisation, although parties can choose to enter into combined SOCGs and Horizon is discussing the potential for this approach with various parties as appropriate.

2.2 Approach to SOCGs

2.2.1 Draft SOCGs have been prepared on a voluntary basis between Horizon and the parties listed above.

2.2.2 Each SOCG will set out those matters agreed, disagreed and matters that are still under discussion. These will be presented in tabular format with a traffic light system using red/amber/green colour coding, as appropriate to the level of agreement. Each SOCG will also include a timeline of engagement between Horizon and the consultee. Some SOCGs may be presented in a different format where appropriate to the consultee, e.g. where there are limited matters of interest.

2.2.3 Horizon has taken a bespoke approach to moving towards the preparation of SOCGs with each party. This is set out below and summarised in Table 2-2 later in this document.

IACC, Welsh Government and NRW

2.2.4 Early in the pre-application process, an overarching engagement framework with IACC, Welsh Government and NRW was established, as illustrated in Figure 2-1:

Figure 2-1 Wylfa Newydd Engagement Framework



- 2.2.5 This engagement framework was agreed between Horizon, IACC, Welsh Government and NRW as an effective means of ensuring that issues relating to the Wylfa Newydd Project were discussed at the right level and matters could be escalated as appropriate.
- 2.2.6 Horizon has been working closely with IACC, Welsh Government and NRW on various matters since the inception of the Wylfa Newydd Project. Further information is provided in chapter 8 of the Consultation Report (Application Reference Number: 5.1).
- 2.2.7 Following Horizon's Stage Two Pre-Application Consultation, Horizon set up a series of topic-based focus groups. These focus groups, attended by IACC, Welsh Government, NRW and specific consultees, operated at Level 3 of the above engagement framework and were intended to specifically address the issues raised by each of these parties in their consultation responses and to start to document matters relevant to SOCGs. The topics of the focus groups, and the parties that attended them, are listed in the table below and the agreed Terms of Reference for the focus groups are provided at Appendix 1-1 of this document.
- 2.2.8 The main priority of the focus groups was to seek to understand, manage and mitigate impacts on the economy, environment and communities affected by the Wylfa Newydd Project through an informed and open dialogue.

Table 2-1 Focus Groups

Focus Group Theme	Attendance
Welsh Language and Culture	IACC, Welsh Government, Welsh Language Impact Assessment Steering Group Chair
Economic Development and Supply Chain	IACC, Welsh Government
Tourism	IACC, Welsh Government, Gwynedd County Council
Transport	IACC, Welsh Government, Gwynedd County Council
Education, Skills and Labour	IACC, Welsh Government
Health and Well Being	IACC, Welsh Government, NRW, BCUHB, Public Health Wales, Welsh Ambulance Service, North Wales Fire and Rescue, North Wales Police
Housing/Accommodation Strategy	IACC, Welsh Government
Environment	IACC, Welsh Government, NRW

- 2.2.9 As set out in the terms of reference at Appendix 3-1 of this document, the focus groups informed the preparation of a SOCG Tracker, which recorded priority issues raised by each consultee at the Stage Two Pre-Application Consultation and the corresponding response from Horizon. The tracker then enabled the discussions on each issue to be recorded, including the extent to which it was “agreed”, “not agreed” or “ongoing”. This tracker was then used to inform the preparation of the first draft SOCGs.
- 2.2.10 Approximately five focus groups were held for each topic area, including a series of focus group meetings in May 2017 which were intended principally to confirm outstanding priority issues, particularly focussed on baseline and methodology, as the outcome of the assessments for many topic areas was not yet available.
- 2.2.11 In addition, a SOCG Coordination Group, attended by Horizon, IACC, Welsh Government and NRW, was held as required to discuss strategic and cross-cutting issues.
- 2.2.12 In order to inform discussions at the focus groups, a series of Level 4 (technical) meetings were also held, as required, across a number of topics with IACC, Welsh Government and NRW and other statutory consultees, including National Trust, NWWT and RSPB. This included, for example, detailed discussions on housing and accommodation, transport and environmental matters such as impact on Sites of Special Scientific Interest (SSSI).

2.2.13 Further details on the way in which Horizon has informally engaged with stakeholders at a technical level is provided within the Consultation Report (Application Reference Number: 5.1).

2.2.14 It was agreed between Horizon, IACC, Welsh Government and NRW that the focus groups would stop in May 2017 and that they would be replaced by technical meetings, as appropriate, reporting to the SOCG Coordination Group. This is set out in the amended Terms of Reference provided below. The following addendum was agreed to the terms of reference for the focus groups:

“The Focus Groups were originally set up to respond to key issues raised by IACC, Welsh Government and NRW during the PAC2 consultation process and to start to document common ground in relation to baseline, methodology, assessment and mitigation. The groups have been useful in narrowing key matters for consideration and have enabled the identification of a list of “priority issues” in discussion with IACC, Welsh Government and NRW.

In order to focus on these priority issues, the following approach has been agreed:

- ***The SOCG Coordination Group will meet twice monthly and will be attended by representatives from IACC, WG, NRW and Horizon;***
- ***Matters of escalation will continue to be first considered by this group, before being referred to the Level 2 meetings;***
- ***There will be Level 4 technical meetings, which will be coordinated by the existing Focus Group leads, which will meet on issues that have been mandated by the SOCG Coordination Group. An initial set of these issues is set out in the draft Engagement Plan;***
- ***The SOCG Coordination Group will agree the approach to strategic issues which will be cascaded to the Level 4 technical meetings;***
- ***Each Level 4 technical meeting will be recorded and minutes of principal discussion points and actions will be provided to the SOCG Coordination Group within 1 week of the Level 4 meeting.***

This approach will enable us to focus on key issues as we move towards the submission of the DCO.

We are aware that there are also other parties who have been attending the Focus Groups. Horizon is committed to working with each of these parties towards developing a Statement of Common Ground and moving towards as much common ground as possible. The Level 4 technical

meetings will continue to be attended by these organisations and Horizon is also arranging one to one meetings with these parties to start to prepare draft SOCGs.”

- 2.2.15 A template for the SOCGs was shared for comment through the SOCG Coordination Group on 8 June 2017. Comments were received verbally on 8 June 2017 and Horizon circulated an updated template and outline contents for the SOCG to IACC and Welsh Government on 6 July 2017. The template was discussed and agreed in principle during a meeting of the SOCG Coordination Group of the 13 July 2017. There have been separate discussions on the structure of and approach to the SOCG with NRW and high level comments on the approach were received from NRW on 28 June 2017. These have been considered and reflected in the drafts of the SOCG now shared with NRW.
- 2.2.16 Progress on the preparation of the SOCGs as at submission of this Position Statement is confirmed in Table 2-2.

Other Parties

- 2.2.17 Discussions on SOCGs with all other parties have been through one-to-one meetings, although some parties have also attended the focus groups, on an invitation basis, and where applicable this is noted in Table 2-2.
- 2.2.18 Horizon has regularly engaged on a one-to-one basis with each of the SOCG parties. Details of this engagement is summarised in the Consultation Report (Application Reference Number: 5.1) and will be set out in the SOCGs.
- 2.2.19 Horizon wrote to each party that it anticipated that it would need to enter into a SOCG with on the week commencing 19 June 2017, confirming the need for SOCGs and how Horizon intended to engage with them to ensure that common ground can be documented.

2.3 Sharing of draft DCO documents

- 2.3.1 Progress in relation to matters set out in the SOCGs has been assisted by the sharing of draft DCO documents with certain SOCG parties in August-November 2017. Further detail on this process is set out in chapter 8 of the Consultation Report (Application Reference Number: 5.1).

2.4 Progress of SOCGs

- 2.4.1 The table below sets out the current position in relation to each SOCG as at 20 February 2018.
- 2.4.2 Horizon’s intention is to have agreed SOCGs with each of the SOCG parties, ready to submit by the first deadline given by the Planning Inspectorate in their Rule 6 letter (which sets out the request for SOCGs and other preliminary matters).
- 2.4.3 If SOCGs are not progressed sufficiently to submit by this time, Horizon will submit drafts where appropriate, and provide an update in relation to progress

and confirmation of when those SOCGs with the remaining parties will be finalised.

Table 2-2 Progress with SOCGs

SOCG Party	Summary of Current Progress
IACC	<p>IACC has attended all focus groups and SOCG Coordination meetings. Focus groups held from December 2016. First SOCG Coordination meeting held in March 2017 and held generally monthly from this time.</p> <p>SOCG template circulated for discussion in June 2017. Meetings held throughout July-August 2017 to discuss progress with SOCG.</p> <p>First draft SoCG issued to IACC for review and input in July 2017.</p> <p>IACC comments provided on first draft in September 2017. Follow up meeting held in October 2017.</p> <p>Discussions on detailed drafting of the SOCG were paused during the draft DCO document review in August to November 2017, to ensure that the proceeding versions of the SOCG could reflect this process.</p> <p>Workshop held in November 2017 with IACC and Welsh Government to discuss high level issues arising from draft DCO document review.</p> <p>Technical meetings on various SOCG matters in December - February 2018, with the relevant sections of the SOCG being updated and issued to officers following each technical meeting.</p> <p>Topic-specific meetings have also been held as appropriate, for example, in relation to the drafting of the Community Impact Report.</p> <p>Continuing to develop detailed drafting of SOCG with Officers.</p>
Welsh Government	<p>Have attended all focus groups and SOCG Coordination meetings.</p> <p>Meeting held in November 2016 to identify priority issues from Stage Two Pre-Application Consultation.</p> <p>Focus groups held from December 2016. First SOCG Coordination meeting held in March 2017 and held generally monthly from this time.</p>

SOCG Party	Summary of Current Progress
	<p>SOCG template circulated for discussion in June 2017. Meetings held throughout July-August 2017 to discuss progress with SOCG.</p> <p>First draft SOCG issued to Welsh Government for review and input in August 2017. Meeting held to discuss first draft in August 2017.</p> <p>Discussions on detailed drafting of the SOCG were paused during the draft DCO document review in August to November 2017, to ensure that the proceeding versions of the SOCG could reflect this process.</p> <p>Workshop held in November 2017 with IACC and Welsh Government to discuss high level issues arising from draft DCO document review.</p> <p>Bi-weekly meetings held with Welsh Government since early January 2018 and third draft SOCG issued for discussion in February 2018.</p> <p>Continuing to develop detailed drafting of SOCG with Officers.</p>
NRW	<p>Meeting held 20 November 2016 to identify priority issues from Stage Two Pre-Application Consultation. Engagement plan agreed with NRW for discussion of priority issues up to early-mid August 2017. Agreed that first draft SOCG will be issued for discussion around mid-August 2017, following further Level 4 meetings on priority issues.</p> <p>Commented on structure of SOCG in June 2017 and revised accordingly.</p> <p>First draft SOCG issued in October 2017.</p> <p>Second draft SOCG issued in January 2018 and follow up meeting held to discuss.</p> <p>Agreed to have next meeting on SOCG issues in April 2018 following NRW review of DCO submission documents.</p> <p>Horizon also has regular technical meetings with NRW which have informed the draft SOCG. Chapter 8 of the Consultation Report (Application Reference Number: 5.1) provides further detail on engagement with NRW.</p>
Gwynedd Council	County Horizon has met with Gwynedd County Council on various dates since October 2015 to seek to resolve and discuss ongoing issues. Meeting held

SOCG Party	Summary of Current Progress
	<p>with Gwynedd Council in August 2017 to introduce purpose and agree approach to SOCG.</p> <p>First draft SOCG issued October 2017.</p> <p>Technical meetings held since issue of first draft to seek to advance matters, for example, on transport and housing issues.</p> <p>Second draft SOCG to be issued in March 2018 to reflect comments on draft DCO documents.</p>
Conwy County Council	<p>Horizon has met with Conwy County Council since October 2015 to seek to resolve and discuss ongoing issues. Meeting held with Conwy Council in August 2017 to introduce purpose and approach to SOCGs.</p> <p>First draft SOCG issued October 2017.</p> <p>Technical meetings held since issue of first draft to seek to advance matters, for example, on transport and housing issues.</p> <p>Second draft SOCG to be issued in March 2018 to reflect comments on draft DCO documents.</p>
National Trust	<p>Horizon has met with the National Trust on various dates since April 2014 to seek to resolve and discuss ongoing issues. Meeting held with National Trust in July 2017 to introduce purpose and approach to SOCGs. Horizon is preparing a draft SoCG for review and input.</p> <p>First draft SOCG issued July 2017 for review and comment. An updated draft was provided in August 2017.</p> <p>A number of technical meetings have been held since this date, for example on the approach to parameters and ecological effects.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
NWWT	<p>Horizon has met with the NWWT on various dates since April 2014 to seek to resolve and discuss ongoing issues. Meeting held with NWWT in July 2017 to introduce purpose and approach to SOCGs.</p> <p>First draft SOCG issued July 2017 for review and comment. An updated draft was provided in August 2017.</p>

SOCG Party	Summary of Current Progress
	<p>A number of technical meetings have been held since this date, for example on the approach to parameters and ecological effects.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
RSPB	<p>Horizon has met regularly with the RSPB to seek to resolve and discuss ongoing issues. Meeting held with RSPB in July 2017 to introduce purpose and approach to SoCGs.</p> <p>First draft SOCG issued July 2017 for review and comment. An updated draft was provided in August 2017.</p> <p>A number of technical meetings have been held since this date, for example on the approach to parameters and ecological effects.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
Cadw	<p>Part of Welsh Government.</p> <p>One to one meetings held specifically on historic environment issues on various dates since January 2014, including meetings on marine archaeology and mitigation for Cestyll Garden between March 2017 and November 2017. Welsh Government confirmed that separate SOCG with Cadw is not required and that historic environment matters can be dealt with through Welsh Government SOCG.</p>
Betsi Cadwaladr University Health Board (BCUHB)	<p>BCUHB attend the regular HIA Steering Group, which have met since April 2011 and have guided the development of the HIA methodology and approach. Also attended the Health and Well Being focus groups held between January and May 2017. As part of these focus groups BCUHB were invited to review and feed into the SOCG tracker.</p> <p>Meeting held (together with Public Health Wales) in July 2017 to introduce approach to SOCGs and role of HIA Steering Group.</p> <p>First draft SOCG provided for review and comment in November 2017.</p> <p>Stakeholder provided comments on draft HIA in November 2017.</p>

SOCG Party	Summary of Current Progress
	Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.
Public Health Wales	<p>PHW attend the regular HIA Steering Group, which have met since April 2011 and have guided the development of the HIA methodology and approach. Also attended the Health and Well Being focus groups held between January and May 2017. As part of these Focus Groups Public Health Wales were invited to review and feed into the SoCG tracker.</p> <p>Meeting held (together with BCUHB) in July 2017 to introduce approach to SOCGs and role of HIA Steering Group.</p> <p>First draft SOCG provided for review and comment in November 2017.</p> <p>Stakeholder provided comments on draft HIA in November 2017.</p> <p>Comments from PHW provided on first draft SOCG in January 2018. Follow up meeting held in January 2018 and second draft to be issued in due course.</p>
North Wales Police	<p>Attended the Health and Well Being focus groups held between January and May 2017. As part of these Focus Groups the Emergency Services were invited to review and feed into the SOCG tracker.</p> <p>Meetings held with emergency services in June and July 2017 to introduce approach to SOCGs.</p> <p>First draft SOCG provided for review and comment in October 2017.</p> <p>Subsequent meetings held to progress technical issues and comments received on draft DCO document.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
Welsh Ambulance Service NHS Trust	Attended the Health and Well Being focus groups held between January and May 2017. As part of these Focus Groups the Emergency Services were invited to review and feed into the SOCG tracker.

SOCG Party	Summary of Current Progress
	<p>Meetings held with emergency services in June and July 2017 to introduce approach to SOCGs. Subsequent meetings held to progress technical issues.</p> <p>First draft SOCG provided for review and comment in October 2017.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
North Wales Fire and Rescue Service	<p>Attended the Health and Well Being focus groups held between January and May 2017. As part of these Focus Groups the Emergency Services were invited to review and feed into the SOCG tracker.</p> <p>Meetings held with emergency services in June and July 2017 to introduce approach to SOCGs. First draft SOCG provided for review and comment in October 2017.</p> <p>Subsequent meetings held to progress technical issues and comments received on draft DCO documents.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
National Grid	<p>Horizon meets regularly (approximately monthly) with National Grid to discuss ongoing issues and Project interrelationships. This includes information sharing.</p> <p>SOCG discussed at meeting in June 2017 and one to one meetings held specifically on SOCG in August 2017 and January 2018.</p> <p>First draft SOCG provided for review and comment in October 2017.</p> <p>Monthly technical meetings held, together with weekly keeping in touch calls, to discuss project interrelationships, particularly cumulative assessment, shared baseline and opportunities to work together on mitigation solutions.</p> <p>Second draft SOCG provided for review and comment in February 2018.</p>
Welsh Water	<p>Horizon has monthly meetings with Welsh Water to seek to understand and address the impact of the Project on potable water supply and waste</p>

SOCG Party	Summary of Current Progress
	<p>water treatment. One to one meeting held in August 2017 to introduce approach to SOCGs.</p> <p>First draft SOCG provided for review and comment in October 2017.</p> <p>Second draft SOCG provided in February 2018 for review by stakeholder.</p>
SP Manweb	<p>Horizon has monthly meetings with SP Manweb to seek to understand the future electricity needs of the Project and to ensure that the Project addresses any impact on existing assets. One to one meeting held in August 2017 to introduce approach to SOCGs.</p> <p>SP Manweb provided draft letter confirming all matters were agreed in August 2017, subject to final confirmation of any utilities diversions required for associated development sites.</p> <p>Horizon confirmed in January 2018 that no further diversions are required in relation to the associated development sites.</p> <p>Manweb have responded to Horizon's Consultation on Additional Land in February 2018 raising potential concerns in relation to one of the proposed ecological compensation sites. A revised draft of the letter will be agreed to reflect this.</p>
Magnox/ Nuclear Decommissioning Authority (NDA)	<p>Horizon maintains regular contact with Magnox and the NDA to ensure that the Project respects the ongoing decommissioning process and that any cumulative impacts are addressed.</p> <p>One to one meetings held in August September to introduce approach to SOCGs. Regular, generally weekly, engagement since this time on technical issues.</p> <p>First draft SOCG provided for review and comment in October 2017.</p> <p>Second draft SOCG to be provided following comments from stakeholder and further discussion and progress on technical issues.</p>
North Anglesey Partnership (NAP)	<p>Horizon presented to the NAP in November 2017 to introduce approach to SOCGs.</p> <p>First draft SOCG provided for review and comment in November 2017.</p>

SOCG Party	Summary of Current Progress
	<p>Follow up meeting held in December 2017. Initial comments raised on draft but agreed to await further discussion until NAP had engaged professional support.</p> <p>Second draft SOCG to be provided following engagement of professional support.</p>
<p>Destination Anglesey Partnership</p>	<p>Horizon has met with Destination Anglesey Partnership on a number of occasions to seek to resolve and discuss ongoing issues. Meeting held in May 2016 to provide an update on the socio-economic assessment and to discuss impacts and mitigation regarding tourism.</p> <p>Meeting held with Destination Anglesey Partnership in October 2017 to introduce purpose and approach to SOCGs and several subsequent meetings held on detailed drafting.</p> <p>First draft SOCG provided for review and comment in October 2017.</p> <p>Second draft SOCG provided in November 2017 and iterative drafts provided in January, February and March 2018.</p> <p>Awaiting stakeholder review of latest draft.</p>
<p>North Wales Economic Ambition Board (NWEAB)</p>	<p>Horizon is part of NWEAB and it has been agreed that an SOCG will be prepared which sets out how Horizon and NWEAB are working together to maximise the local benefits of the Wylfa Newydd Project.</p> <p>Horizon had an initial meeting with members of NWEAB to agree the approach to SOCG in October 2017. Horizon presented a skeleton draft SOCG to the NWEAB Programme Management Board (PMG) in November 2017.</p> <p>It was agreed that a drafting group would be set up to develop the draft SOCG and present this back to the PMG.</p> <p>Drafts shared with the drafting group in January 2018.</p> <p>Third draft presented to the PMG in February 2018. Agreed that drafting group would meet to agree final changes.</p> <p>Final draft SOCG agreed by the NWEAB Board on the 19th March 2018 for submission to PINS. The final agreed draft is provided at Appendix 3-2.</p>

SOCG Party	Summary of Current Progress
GAPS	<p>Horizon has consulted extensively with GAPS on the cultural heritage impacts of the Wylfa Newydd Project. Details are provided within chapter B11 of the Environmental Statement (Application Reference Number: 6.2.11).</p> <p>Horizon considers that it would be helpful to enter into an SOCG with GAPS and is arranging a meeting to discuss and agree the approach to its preparation.</p> <p>Horizon will continue to collaboratively work with GAPS to ensure that the SOCG can be submitted in a timely manner.</p>

- 2.4.4 Horizon will continue to work collaboratively with consultees to ensure that SOCGs can be submitted in a timely manner.

3 References

Table 3-1 Schedule of References

ID	Reference
RD1	The Planning Act 2008. 2008. [Online]. [Accessed: 22 January 2018]. Available from: https://www.legislation.gov.uk/ukpga/2008/29/contents .
RD2	Planning Act 2008: guidance on the pre-application process for major infrastructure projects. 2015. [Online]. [Accessed: 04 February 2018]. Available from: https://www.gov.uk/government/publications/guidance-on-the-pre-application-process-for-major-infrastructure-projects

Appendix 3-1 Focus Groups Terms of Reference

Please note that for the purposes of this document, any references to individual names have been removed for data protection purposes.

3-1.1 Introduction

This document has been produced to set out agreed terms of reference in relation to the Focus Groups being set up to seek to work towards common ground with stakeholders in relation to a number of key topics relating to the Wylfa Newydd Project.

3-1.2 Purpose

The purpose of the Focus Groups will be to develop, and as far as possible reach agreement on, the evidence base, methodology, an understanding of principal impacts and mitigation strategies for a number of key issues associated with the Wylfa Newydd Project ahead of the submission of the Development Consent Order to the Planning Inspectorate in 2017.

The main priority of the Focus Groups is to seek to understand, manage and mitigate impacts on the economy, environment and communities affected by the Wylfa Newydd Project through an informed and open dialogue.

The Focus Groups have been identified based on the key issues identified by IACC, Welsh Government and NRW (as well as other consultees) in their response to Horizon's Stage Two consultation which closed in October 2016.

Where discussions at the Focus Groups relate to matters where IACC, Welsh Government or NRW are the decision-makers (e.g. IACC or WG for the TCPAs and NRW in relation to environmental permitting) then discussions are made on a without prejudice basis to their capacity as decision makers. Within the overall engagement framework (see below), Horizon will continue to have separate regulatory meetings as appropriate in relation to the capacity of each organisation as decision makers.

Whilst reaching an agreed position in relation to common ground has a particular purpose in relation to the DCO examination, the focus groups will also have a role in addressing any issues which may be relevant to any applications for associated development which may be submitted to IACC for determination.

3-1.3 Status of Discussions

Welsh Government Officials will engage on the technical content to be included within a Statement of Common Ground between Horizon Nuclear Power and Welsh Government. However it is accepted by all parties to these Terms of Reference that the final draft will need to be noted and/or approved by the relevant Cabinet Secretaries and First Minister [the Welsh Ministers] before it can be signed. It is also accepted by the parties that the Welsh Ministers have the discretion to withhold such

approval, and in such an event the Statement of Common Ground will remain draft only and could not be considered to be the view of Welsh Government.

The noting/approval of the Statement of Common Ground will only be for the purposes of the DCO process, and will in no way prejudice the Welsh Ministers role in respect of any devolved approvals that may also be required

IACC officers will engage with Horizon on the technical detail to be included within a Statement of Common Ground. Each technical section is subject to review by the appropriate senior officer within IACC with responsibility for coordinating the Council's overall engagement and anything agreed by technical officers will not bind that senior officer. The senior officer will report to the Council on the content of the draft Statement of Common Ground during its development as and when they consider to be appropriate. Horizon accepts that nothing agreed with officers (including the senior officer) can or will bind the elected members of the Council or an officer acting under delegation from them in determining whether to approve the final draft Statement of Common Ground and the parties accept that the Council has the discretion to withhold such approval. Nothing in the Statement of Common Ground will predetermine any decision of the Council in exercising any of their statutory functions.

NRW is participating in the Focus Group in respect of its role as interested/statutory party in the DCO application. This role is distinct, and independent of any other regulatory functions NRW may exercise and that any agreed Statement of Common Ground will not in any way prejudice NRW's decision making in respect of any other consents that may be required. Advice provided by NRW regarding a Statement of Common Ground is made in principle and without prejudice to any subsequent advice and comment that NRW may wish to make on any new information that is submitted, or in response to future consultations. This is because additional information may subsequently become available that NRW may need to take into account in making any formal response to the applicant and/or the determining authority (authorities) regarding the Wylfa Newydd Project.

3-1.4 Relationship to engagement framework

The Focus Groups will operate within the established Level 1 to 4 engagement framework with IACC, NRW and Welsh Government (see below). They will operate as Level 3 meetings, with the existing Level 4 meetings remaining to discuss matters of detail. This will include any Level 4 meetings on associated development which may be held in relation to applications for which IACC are the determining authority.



In addition to the Focus Groups, Horizon will continue to engage with other consultees as relevant in relation to particular issues which have been raised through their consultation responses – for example, one to one meetings with the National Trust and emergency services.

3-1.5 Roles and Responsibilities

The Focus Groups will be chaired by Quod. The Chair should be the first point of contact in relation to the provision of information to support working towards the agreement of common ground.

Each Focus Group shall have a Theme Lead, on behalf of Horizon, who will be responsible for generating material to inform each meeting. These are as follows, together with the Horizon lead contact. The Theme Lead will work with the attendees to agree the agenda in advance of each meeting.

Table 3-2 Focus Group Leads

Theme	Theme Lead	Horizon Lead	WG Lead	IACC Lead	NRW lead
Welsh Language and Culture	Individual names removed for data protection purposes				
Economic Development and Supply Chain	Individual names removed for data protection purposes				
Tourism	Individual names removed for data protection purposes				

Theme	Theme Lead	Horizon Lead	WG Lead	IACC Lead	NRW lead
Transport	Individual names removed for data protection purposes				
Education, Skills and Labour	Individual names removed for data protection purposes				
Health and Wellbeing	Individual names removed for data protection purposes				
Housing/Accommodation Strategy	Individual names removed for data protection purposes				
Environment	Individual names removed for data protection purposes				

3-1.1 Meeting Attendance

Where possible meetings will be face to face, however where this is not possible teleconferences may be utilised.

Focus Groups will take place monthly at a mutually suitable day of the week for attendees. Core attendance at each Focus Group is identified in the table below, although others may be asked to attend, as appropriate. Each Focus Group will be attended by a core representative of the planning teams from Horizon, Welsh Government and IACC (varies by meeting) to ensure consistency.

Notwithstanding the invite list shown below, each organisation shall aim to have no more than 2 attendees at each Focus Group.

Table 3-3 Focus Group Attendance

Theme	Participants
Welsh Language and Culture	Individual names removed for data protection purposes
Economic Development and Supply Chain	Individual names removed for data protection purposes
Tourism	Individual names removed for data protection purposes
Transport	Individual names removed for data protection purposes
Education, Skills and Labour	Individual names removed for data protection purposes
Health and Wellbeing	Individual names removed for data protection purposes
Housing/Accommodation Strategy	Individual names removed for data protection purposes

Theme	Participants
Environment	Individual names removed for data protection purposes

Other key stakeholders from other organisations will be involved in specific theme discussions where necessary and appropriate and will be invited to Focus Groups on an exceptional basis. Generally, other key stakeholders will be engaged with at Level 4, and these meetings will inform the Focus Groups as appropriate.

3-1.1 Provision of Material

An agenda and material relevant to the Focus Group will be circulated at least 7 working days before a meeting.

It is expected that working drafts of topic papers, including assessment methodologies and mitigation strategies, as appropriate, will be circulated around all participants by email for comment and feedback as and when required.

3-1.2 Recording

The Theme Lead shall be responsible for taking notes at the Focus Group and for populating the Statement of Common Ground Tracker (appended to these ToR at Document 1). As soon as possible following each Focus Group meeting a “living” version of the Statement of Common Ground (SoCG) tracker will be circulated by the Theme Lead for agreement by the attendees. The “living” version of the tracker will be available at all times on the External Collaboration site, which will be accessible to all focus group attendees and will be updated on a regular basis (at least weekly).

Attendees shall provide their response to the tracker by email to the Focus Group Chair and Focus Group Coordinator in advance of each focus group. The Focus Group Coordinator shall be responsible for updating the tracker and attendees will not be able to update the master version of the tracker themselves online, to keep order and management of the tracker.

The tracker will be populated using the appended template (Document 1) and will track both areas of agreement and disagreement. The Focus Groups will oversee identification of those areas upon which there is agreement and disagreement in advance of the DCO examination. Where different views are expressed by each of the parties, this should be recorded in the tracker.

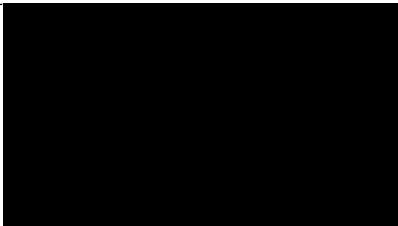
Following the Level 1 to 4 engagement structure, any matters for escalation from the Level 4 meetings will be referred to the Focus Groups. Any matters for escalation from the Focus Groups will be referred to the Level 2 meetings. In particular, matters which cannot be agreed through the Focus Groups shall be shared regularly with Level 2.

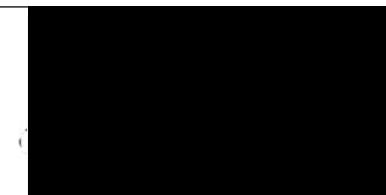
In addition, there will be a “SoCG Coordination Group” which will be attended by representatives from IACC, WG, NRW and Horizon and will meet monthly and will be responsible for overseeing the Focus Groups and dealing with matters common to all

groups. Matters of escalation shall be first considered by this group, before being referred to the Level 2 meetings.

The Focus Groups will initially be set up to be attended by each of the principal parties that have an interest in the relevant topic area. Following progress on common issues, it may be appropriate to have break out meetings between individual parties and Horizon.

Appendix 3-2 Final Agreed Draft Statement of Common Ground between NWEAB and Horizon Nuclear Power Wylfa Limited (Version 1.0)

Signed	
Printed Name	Kieran Somers
Position	Head of Planning
On Behalf of	Horizon Nuclear Power Wylfa Ltd.
Date	22 March 2018

Signed	
Printed Name	Dr Roy Bichan
Position	Chair of the NWEAB
On Behalf of	North Wales Economic Ambition Board
Date	22 March 2018

Contents

1	Purpose of this document	31
2	Role and Status of NWEAB	33
3	Overview of Engagement	34
4	Project Overview.....	35
4.1	Description of Development.....	35
5	Shared Vision	37
6	Current Position	39
6.1	Position of Horizon Nuclear Power and NWEAB	39
6.2	Joint Working.....	39
6.3	Well-Being of Future Generations (Wales) Act 2015	40
6.4	North Wales Growth Vision.....	41
6.5	Nuclear Sector Deal.....	42
6.6	Economic Action Plan for Wales – “Prosperity For All”	43
6.7	Study Area	43
6.8	Project Benefits.....	46
	<i>Economic Benefits</i>	46
	<i>Education</i>	47
	<i>Jobs and Supply Chain</i>	47
	<i>Tourism</i>	47
6.9	Effects and Strategies.....	48
	<i>Education and Skills</i>	48
	<i>Labour churn</i>	50
	<i>Supply Chain</i>	51
	<i>Transport</i>	54

[This page is intentionally blank]

1 Purpose of this document

- 1.1.1 This Statement of Common Ground (hereafter referred to as the 'SoCG') is a 'live' document that has been prepared by Horizon Nuclear Power Wylfa Ltd (hereafter referred to as 'Horizon') and North Wales Economic Ambition Board (hereafter referred to as 'NWEAB'). It has been prepared in accordance with the guidance published by the Department of Communities and Local Government (hereafter referred to as 'DCLG Guidance')⁴.
- 1.1.2 The purpose of this SoCG is to set out agreed factual information about the application for development consent to be made by Horizon for the construction and operation of a new nuclear power station at the Wylfa Newydd Development Area (hereafter referred to as 'WNTA') together with on and off-site associated development (hereafter referred to as 'the Wylfa Newydd DCO Project').
- 1.1.3 Paragraph 58 of the DCLG Guidance states:
- "A statement of common ground is a written statement prepared jointly by the applicant and another party or parties, setting out any matters on which they agree. As well as identifying matters which are not in real dispute, it is also useful if a statement identifies those areas where agreement has not been reached. The statement should include references to show where those matters are dealt with in the written representations or other documentary evidence"*
- 1.1.4 The aim of this SoCG is to therefore provide a clear position of the state and extent of discussions and agreement between Horizon and NWEAB on matters relating to the Wylfa Newydd Project as at 20 March 2018.
- 1.1.5 DCLG Guidance recognises and expects that SoCG's will continue to evolve in the lead up to and during the examination period (if deemed necessary through on-going discussions between the parties).
- 1.1.6 Given the unique role of NWEAB as a collaborative partner in delivering many of the economic strategies relating to the Wylfa Newydd DCO Project (see chapter 2 of this SoCG) this document sets out those matters that are agreed between Horizon and NWEAB. This SoCG is concerned with the delivery of mitigation related to the Wylfa Newydd DCO Project at a strategic level. This SoCG does not therefore consider the detailed impacts or mitigation of the Wylfa Newydd DCO Project and this is covered by the individual SoCGs with partners which form part of NWEAB.
- 1.1.7 There are potential governance changes relating to the NWEAB, which could include a change to the name of the Board. This SoCG is therefore with the group currently called the NWEAB and any future group with the same

⁴ Planning Act 2008: Guidance for the examination of applications for development consent (March 2015) paragraphs 58 – 65
https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/418015/examinations_guidance-final_for_publication.pdf

purpose and membership. If membership of the group currently called the NWEAB changes as a result of any of these governance changes, this SoCG will be considered by the group to ensure that it remains fit for purpose.

- 1.1.8 Whilst submitted as a final agreed draft, it is recognised that NWEAB have not yet had an opportunity to review the final DCO submission documents, including some of the key strategies such as the Supply Chain Action Plan. As such, a further update to this SoCG may be submitted if necessary following the review of the final DCO.

2 Role and Status of NWEAB

- 2.1.1 NWEAB is a collaborative group of private and public organisations in North Wales committed to promoting economic growth in Anglesey, Gwynedd, Conwy, Denbighshire, Flintshire and Wrexham.
- 2.1.2 NWEAB represents the above six North Wales Local Authorities, together with Chairs of the three North Wales Enterprise Zones, representatives from the Mersey Dee Alliance, the academic sector and the business community. The purpose of the Board is the development and growth of the North Wales economy and it seeks to ensure that the benefits of development are cascaded as widely as possible across the region.
- 2.1.3 NWEAB has no formal decision-making powers, but is a collaborative partnership designed to ensure joint working across the North Wales region. The views contained within this SoCG are therefore those of NWEAB, but not necessarily representative of the views of the individual partner members that it comprises.
- 2.1.4 There are instances where the views of the NWEAB partners, including local authorities, which are represented by NWEAB are different to those set out in this SoCG. In the event of any conflict, the views of the individual authorities set out in their individual SoCGs take precedence.
- 2.1.5 It was agreed at the meeting of the NWEAB of the 4 December 2017 that the Programme Management Group and drafting group would have delegated authority to proceed with the drafting of this SoCG. This final agreed draft SoCG was endorsed by the NWEAB Board on 19 March 2018.
- 2.1.6 Key objectives of NWEAB include encouraging business investment into North Wales, helping local firms access supply chain opportunities, and encouraging work-related skills in the region.
- 2.1.7 NWEAB's interest in the Wylfa Newydd Project is to work with Horizon to ensure that the strategies proposed maximise the benefits to North Wales as far as possible. It therefore has particular interest in the following DCO documents and strategies:
- Jobs and Skills Strategy
 - Wylfa Newydd Employment and Skills Service
 - Wylfa Newydd Supply Chain Service
 - Transport Assessment and Integrated Traffic and Transport Strategy
- 2.1.8 Where relevant this SoCG sets out how NWEAB is working with Horizon to develop the detail of the above strategies to the benefit of the North Wales region.

3 Overview of Engagement

- 3.1.1 The preparation of this SoCG has been informed by a programme of discussions between Horizon and NWEAB. Horizon met with NWEAB to discuss and document common ground on the following dates:

Meeting Date	Attendees	Purpose of Meeting
10 th October 2017	Drafting Group	Initial meeting to discuss approach to SoCG
10 th November 2017	Programme Management Group	Programme Management Group to discuss initial draft and approach
4 th December 2017	NWEAB Board	Presentation to NWEAB Board on SoCG. Agreed overall contents and to develop draft further through smaller working group. Chair agreed to delegate authority on SoCG to Officers
5 th January 2018	Drafting Group	Meeting to discuss latest draft SoCG
9 th February 2018	Programme Management Group	Third draft SoCG to be considered by PMG
23 rd February 2018	Drafting Group	Meeting to discuss latest draft SoCG
9 th March 2018	Programme Management Group	Final draft SoCG agreed by PMG
19 th March 2018	NWEAB Board	Final draft SoCG agreed by NWEAB Board

- 3.1.2 It is intended that this SoCG will provide information for the examination process, facilitating a smooth and efficient examination and managing the amount of material that needs to be submitted.
- 3.1.3 This final agreed draft SoCG is being submitted to the Examining Authority in relation to the application by Horizon under section 37 of the Planning Act 2008 (the Act) for an order granting development consent for the construction of the Wylfa Newydd DCO Project. Any future iterations will be submitted to the Examining Authority as appropriate.

4 Project Overview

4.1 Description of Development

4.1.1 The DCO Application seeks approval for the following 'principal' elements comprising the Nationally Significant Infrastructure Project (NSIP):

- **Power Station:** the proposed new nuclear power station at Wylfa, including two UK Advanced Boiling Water Reactors, the Cooling Water System, supporting facilities, buildings, plant and structures, radioactive waste and spent fuel storage buildings and the Grid Connection;
- **Other on-site development:** other on-site development: including landscape works and planting, drainage, surface water management systems, public access works including temporary and permanent closures and diversions of public rights of way, new Power Station Access Road and internal site roads, car parking, construction works and activities including construction compounds and temporary parking areas, laydown areas, working areas and temporary works and structures, temporary construction viewing area, diversion of utilities, perimeter and construction fencing, and electricity connections;
- **Marine works:** comprising:
 - Permanent Marine Works: the Cooling Water System, the Marine Off-loading Facility, breakwater structures, shore protection works, surface water drainage outfalls, waste water effluent outfall (and associated drainage of surface water and waste water effluent to the sea), fish recovery and return system, fish deterrent system, navigation aids and Dredging;
 - Temporary Marine Works: temporary cofferdams, a temporary access ramp, temporary navigation aids, temporary outfalls and a temporary barge berth; and
 - **Off-site Power Station Facilities:** comprising the Alternative Emergency Control Centre (AECC), Environmental Survey Laboratory (ESL) and a Mobile Emergency Equipment Garage (MEEG).

4.1.2 The application for DCO will also comprise 'Associated Development'. Associated Development meaning works included in the DCO which facilitate the delivery of the nationally significant infrastructure project, and which principally include: a temporary Site Campus within the Wylfa Newydd Development Area; a temporary Park and Ride facility at Dalar Hir for construction workers; a temporary Logistics Centre at Parc Cybi; A5025 Off-line Highway Improvements; and wetland habitat creation and enhancement

works as compensation for any potential impacts on the Tre'r Gof Site of Special Scientific Interest (SSSI).

- 4.1.3 In addition to the DCO Application, Horizon has submitted planning applications under the Town and Country Planning Act 1990 (TCPA) for the Associated Development that is not to be included in the Order, namely the On-line Highway Improvements and the Site Preparation and Clearance works. These planning applications are being considered by the IACC as the determining local planning authority.

5 Shared Vision

- 5.1.1 Horizon and NWEAB have developed a shared vision for the Project, building on the principle of the North Wales Growth Vision to develop:

“a confident, cohesive region with sustainable economic growth, capitalising on the success of high value economic sectors and our connection to the economies of the Northern Powerhouse and Ireland”.

- 5.1.2 The Project has the potential to transform the economy of Anglesey and the wider North Wales region, and beyond.
- 5.1.3 The North Wales Region is found to be within the top-quarter of industry competitiveness across the UK in a range of industries including manufacturing and education⁵. Furthermore, the region has been found to grow strongly with employment growth and increased competitiveness between 2010 and 2015. Horizon and the NWEAB agree that the Project has the potential of further improving the economy of the region and building on this success. The project is committed to utilise local supply chain and Horizon estimates that 60% of the Wylfa Newydd Project during the construction phase would be spent in the UK. Although it is not yet clear precisely how much of this investment would be spent in North Wales, Horizon's assessment estimates that the Project will result in an investment of between £200 million and £400 million within North Wales over the construction period. This represents a significant benefit to the local economy in Wales.
- 5.1.4 The nature and scale of the Project is such that it can embed North Wales in a 'crescent' of nuclear related activities extending from the North West of England. The Wylfa Newydd Project has the opportunity to enable North Wales to become a centre of excellence for the nuclear sector. This aligns the Region with the UK Government's ambition of creating a 'Northern Powerhouse'.
- 5.1.5 Wylfa Newydd is a long-term Project of up to 100 years (covering its development, construction, operation and eventual de-commissioning) which:
- will deliver safe, secure low carbon energy for present and future generations;
 - acknowledges Anglesey as host community;
 - presents positive job opportunities, supply chain job opportunities and education and skills benefits for North Anglesey, the wider North Wales region, Wales and the UK as a whole;
 - is of a scale and complexity that adverse impacts will arise which are avoided wherever feasible, mitigated or compensation provided where appropriate.

⁵ Bangor University Presentation to the NWEAB: Evaluating North Wales Economic Performance (October 2017)

- 5.1.6 Horizon and NWEAB will collaborate to ensure that the economic benefits of the Wylfa Newydd Project will be maximised and that the benefits of the development are cascaded as widely as possible across the region, whilst recognising that many of the benefits, impacts, and consequently the mitigation, are focussed on Anglesey.
- 5.1.7 The Wylfa Newydd DCO Project will aim to protect and conserve Welsh language and culture through the creation of local jobs, retaining Welsh speakers in their communities and attracting back Welsh speakers to North Wales. A Welsh Language Impact Assessment (WLIA) that has been carried out for the Project assesses the predicted effects of the Project on Welsh language and culture and proposes strategies to mitigate potential adverse effects during the construction period and enhance beneficial effects.

6 Current Position

6.1 Position of Horizon Nuclear Power and NWEAB

- 6.1.1 The following is a joint agreed statement between NWEAB and Horizon which sets out how the organisations will work together to maximise the opportunities created by the Project for the North Wales region. This statement refers to those measures and strategies which are proposed to be secured through the DCO which comprise important and relevant matters that are to be taken into account by the Secretary of State in making their decision⁶.
- 6.1.2 It is recognised that there is further work that Horizon is doing outside of the DCO process which will also seek to maximise the benefits for the North Wales region. This includes supporting NWEAB on developing the North Wales Growth Bid. These measures are not to be secured through the DCO and are in addition to what is considered to be required to ensure that the development is acceptable in planning terms (see above).

6.2 Joint Working

- 6.2.1 Horizon and NWEAB agree to work in partnership to deliver the appropriate strategies that form an important part of the delivery of mitigation and realisation of the benefits of the Wylfa Newydd DCO Project.
- 6.2.2 NWEAB are a key partner of the Wylfa Newydd Jobs and Skills Service (for further detail see below) and the Supply Chain Service.
- 6.2.3 The draft Monitoring Framework submitted with the DCO application within the Code of Construction Practice (Application Reference Number: 8.6) sets out an approach to monitoring coordinated by a Programme Board supported by nine Engagement Sub-Groups, as follows:

⁶ Section 105 (2) of the Planning Act 2008 (as amended)



- 6.2.4 NWEAB will be a member of the Jobs and Skills and Supply Chain Services Engagement Sub-Group, to ensure that any decisions are taken having regard to the North Wales regional context. Precise membership and heads of terms for each of the groups is still to be determined.
- 6.2.5 The North Wales Regional Skills Partnership is an organisation that is tasked with analysing economic challenges and likely growth areas to identify the skills that will be needed in the workforce. It is recognised that the North Wales Regional Skills Partnership will play an important role in forming the NWEAB's approach to regional skills development and need.
- 6.2.6 Monitoring will be carried out across a range of socio-economic indicators, including employment and skills and training. This could include monitoring of the performance of the Supply Chain Service and Employment and Skills Service, including against Key Performance Indicators (KPIs), which could include percentage of contracts awarded to local suppliers.
- 6.2.7 It will be the responsibility of the Programme Board to determine precise monitoring requirements and timing in relation to each of the topics identified in the monitoring framework, following recommendations from the relevant Engagement Sub-Group.

6.3 Well-Being of Future Generations (Wales) Act 2015

6.3.1 It is recognised that the public sector NWEAB partners, in delivering their commitments to work jointly to maximise the benefits of the Wylfa Newydd DCO Project to North Wales, must do so in a way which is consistent with the following seven well-being objectives of the Well-being of Future Generations (Wales) Act 2015:

- Support people and businesses to drive prosperity;
- Tackle regional inequality and promote fair work;
- Drive sustainable growth and combat climate change;
- Build ambition and encourage learning for life;
- Equip everyone with the right skills for a changing world;
- Deliver modern and connected infrastructure; and
- Promote and protect Wales' place in the world.

6.3.2 It is considered that with the right strategies in place the Wylfa Newydd DCO Project will contribute to the promotion of the above objectives.

6.4 North Wales Growth Vision

6.4.1 The NWEAB published its Growth Vision for the Economy of North Wales in July 2016 which sets out the vision for economic and employment growth for North Wales which is to be achieved through collaboration and partnership working with a strong private sector involvement⁷.

6.4.2 With the delivery of the Growth Vision and Strategy, it is envisaged that a higher regional growth rate will be achieved, and the value of the North Wales economy is predicted to increase from £12.8 billion to £20 billion by 2035 (a growth rate of 2.8%). The Vision identifies that the value of the economy would increase by 56% in less than 20 years.

6.4.3 The Vision aims to create the conditions to support the delivery of the UK Government's National Infrastructure priorities in North Wales, particularly Wylfa Newydd. In 2035, the Vision projects the energy cluster will have expertise around energy generation, low carbon technologies and processes, with businesses well-equipped to exploit opportunities as a result of investment in Wylfa Newydd. In order to achieve the aims, the Vision outlines the NWEAB's desire to improve productivity; competitiveness and growth across North Wales and the NWEAB intend to support businesses in the region to access opportunities stemming from projects including Wylfa Newydd, especially through the supply chain.

6.4.4 The North Wales Growth Bid (NWGB) is being developed in support of the Growth Vision for the Economy of North Wales (2016) and the strategy is an ambitious programme for economic and employment growth in the North Wales region. The NWGB is co-owned by key stakeholders across multiple

⁷ <http://www.northwaleseab.co.uk/download/growth-vision-for-north-wales-economy/>

sectors and sets out a clear framework for strategic interventions for the economy of North Wales.

- 6.4.5 The Bid is co-dependent on other strategies for infrastructure investment, including the UK Industry Sector Deals, most notably the Nuclear Industry Sector Deal which is subject of negotiations between the industry and UK Government. The Bid is co-dependent on these other strategies which are supported by parallel but separate decision-making processes and budgets.
- 6.4.6 The North Wales Growth Vision was founded on the following three principles that key stakeholders, including Horizon and the NWEAB, are committed to work together on:
- Smart North Wales – Innovation in high value sectors including low carbon and nuclear energy to advance economic performance;
 - Connected North Wales – Improving transport and digital infrastructure to improve connectivity to and within the region; and
 - Resilient North Wales – Retaining young people, raising employment levels and improving skills to achieve inclusive growth.
- 6.4.7 The strategies that will drive the implementation and delivery of the Wylfa Newydd DCO Project supports these principles, in particular the Wylfa Newydd Jobs and Skills Service and the Wylfa Newydd Supply Chain Service.
- 6.4.8 The NWGB identifies that with the stimulus of a Growth Deal, North Wales will become a low carbon, high-tech economy with a high-quality infrastructure, a sustainable skills-base and responsive business support to host and grow businesses in globally competitive sectors. The Bid states that the North Wales region will be positioned as one of the leading UK locations for energy generation and energy-related supply chain investment.
- 6.4.9 The NWGB also identifies that opportunities created by significant private sector investments, most notably Wylfa Newydd, will be capitalised on as one of the largest contemporary private sector investments in the United Kingdom. Indeed the Wylfa Newydd DCO Project is a key deliverable to achieving the priorities of the Growth Bid.

6.5 Nuclear Sector Deal

- 6.5.1 The Nuclear Sector Deal (NSD) has been drawn up by the Nuclear Industry Council (NIC) which brings together senior leading representatives from the nuclear industry to develop a shared vision and priorities for the development of the industry⁸. The NSD has been developed in response to the government's Industrial Strategy Green Paper and follows consultation from

8

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/665473/The_Nuclear_Sector_Deal_171206.pdf

across the industry and with stakeholders and from the active participation of industry bodies in their respective areas.

- 6.5.2 The NSD is a proposal to the UK Government that suggests a range of facilitation measures by the Government to maximise the potential growth of the nuclear sector in the UK. The Deal presents a series of actions for industry, with government involvement, across key activity areas for the industry including new build.
- 6.5.3 Horizon and the NWEAB both support the principles and strategies set out within the NSD and will work together with the UK and Wales Governments to ensure delivery of the key NSD aspects as appropriate to Wylfa Newydd and North Wales region.
- 6.5.4 In particular, the NWEAB will provide support and intelligence to help develop the Jobs and Skills Strategy for the Wylfa Newydd Project, including the provision of construction skills training, facilitated through the North Wales Regional Skills Partnership and other local partners as well as the Wylfa Newydd Employment and Skills Service.

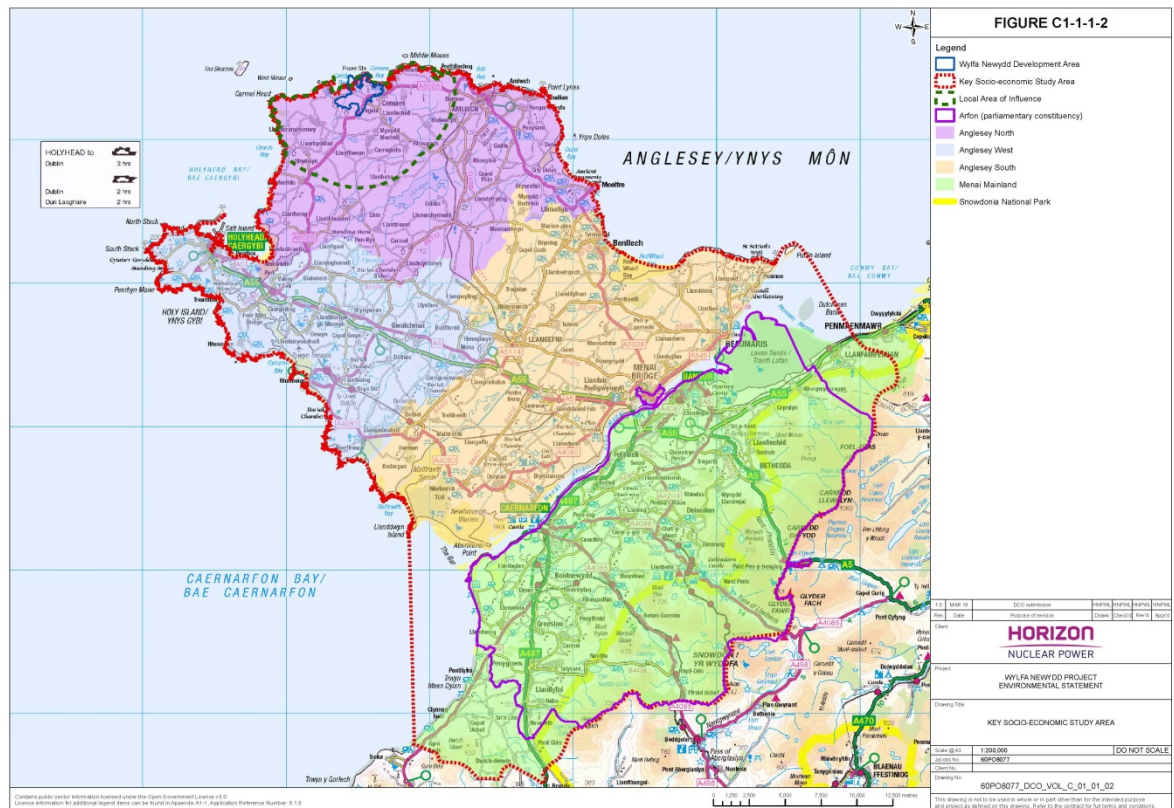
6.6 Economic Action Plan for Wales – “Prosperity For All”

- 6.6.1 The Economic Action Plan (EAP) for Wales titled “Prosperity for All” was published on 12 December 2017 and sets out the Government’s vision of inclusive growth in Wales, built on strong foundations, industries of the future and productive regions. The EAP ensures the different players in the economy including from the Growth and City Deals and local government reform structures, to the new Development Bank of Wales and Regional Skills partnerships all work together on a clear footprint with business and other partners in a new, strategic and more collaborative partnership to support distinctive regional strengths.
- 6.6.2 The EAP identifies that the Government will align its economic regions to those used for other footprints including Regional Skills Partnerships, including in North Wales, and those being used for local government collaboration.
- 6.6.3 Furthermore, the EAP states that strong regions require cross-border collaboration on UK strategically important projects and the Government is working to maximise the benefits of Wylfa Newydd and will do everything it can to achieve a lasting legacy for Wales.

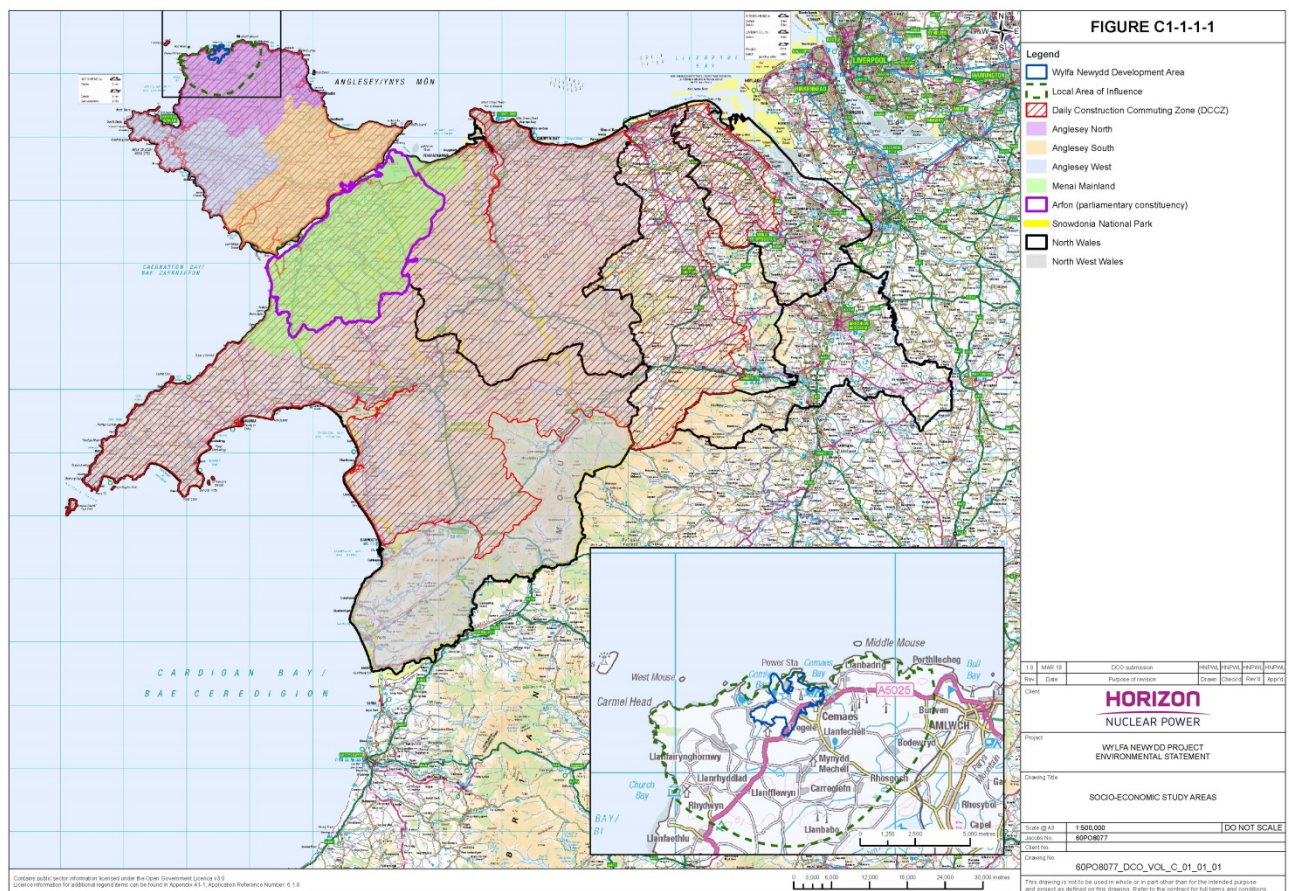
6.7 Study Area

- 6.7.1 The socio-economic effects of the Wylfa Newydd Project are assessed in relation to the Key Socio-economic Area (KSA) and Daily Construction Commuting Zone (DCCZ). The KSA includes all of Anglesey and some of the Conwy and Gwynedd mainland.

Figure 6-1 Key Socio-Economic Area

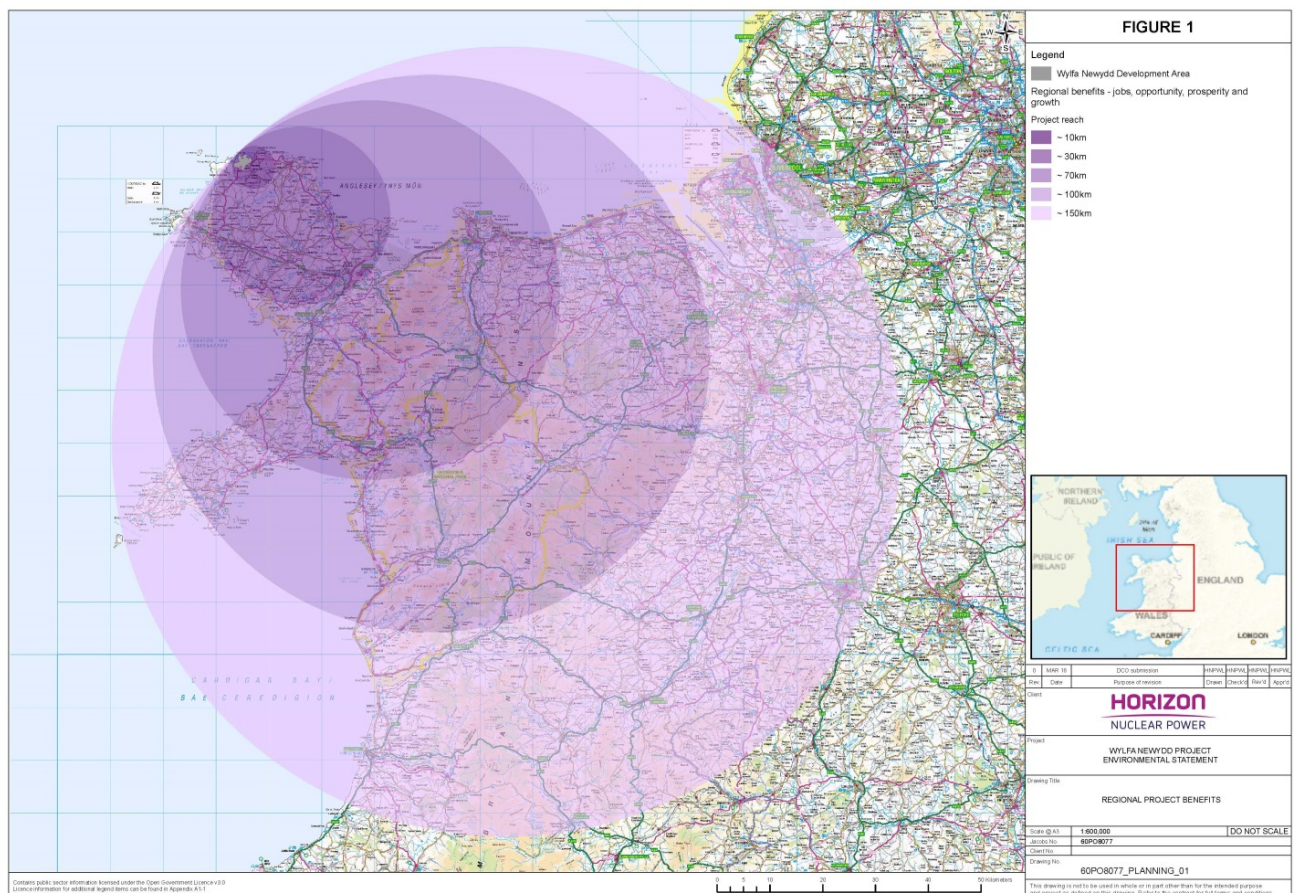


6.7.2 The DCCZ is a 90 minute commuting covering the whole of the region as shown below in Figure 6.2.

Figure 6-2 Daily Construction Commuting Zone

- 6.7.3 While it is recognised that benefits of the Wylfa Newydd DCO Project will be primarily focused on the KSA, and spread beyond to the DCCZ, it is anticipated that the benefits of the project will spread throughout North Wales and beyond.
- 6.7.4 The wider region is anticipated to benefit from direct and indirect employment, supply chain opportunities, economic growth and investment.

Figure 6-3 Map of Regional Benefits of Project



6.8 Project Benefits

6.8.1 The Wylfa Newydd DCO Project will provide a range of beneficial effects for the region to promote economic growth and benefit local communities. Horizon and the NWEAB agree that they will work collectively to ensure that the strategies secured through the Wylfa Newydd DCO maximise as far as possible the regional benefits from this once in a generation project. A summary of these benefits is provided below.

Economic Benefits

6.8.2 The Wylfa Newydd DCO Project will provide beneficial effects on the economies of Anglesey and North Wales, from the investment to be made by the Wylfa Newydd DCO Project, by payment to employees, contracts to local businesses and investment in infrastructures and through workers spending their income at local businesses.

6.8.3 Horizon's assessment shows that the construction stage would have a beneficial effect on the local economy in Wales. It is estimated that 60% of the £10+ billion Wylfa Newydd Project value during the construction phase would be spent in the UK. Adopting a benchmark of between 2% and 4% (as

explained at Chapter C1 of the Environmental Statement submitted with the DCO, Application Reference Number: 6.3.1) would equate to an investment of between £200 million and £400 million within North Wales over the construction period. It is recognised that this is a benchmark for assessment purposes and, through collaborative working on the strategies set out in this note, it is anticipated that these figures would be exceeded.

- 6.8.4 The significant level of investment to be made by the Wylfa Newydd DCO Project will filter through the economy via payment to employees, contracts with local businesses and investment in infrastructure.
- 6.8.5 The delivery of the A5025 On-line and Off-line Highways Improvements represent further inherent benefits of the Wylfa Newydd Project.

Education

- 6.8.6 The Wylfa Newydd DCO Project will create real opportunities for young people in the communities local to the project development sites.
- 6.8.7 The Jobs and Skills Strategy identifies Horizon's existing programme of engagement with schools, the Primary Outreach Programme, Dyfodol/Futures, Work Insight Week and work with key partners to deliver STEM initiatives.
- 6.8.8 Horizon will establish and maintain a Wylfa Newydd Jobs and Skills Service to maximise local opportunities for local people. Horizon will also fund early action related to existing skills shortages through modern apprenticeships and graduate apprenticeships. NWEAB's role in delivering the Jobs and Skills Service is set out further below.

Jobs and Supply Chain

- 6.8.9 The Wylfa Newydd DCO Project will employ up to 8,500 workers at peak although 9,000 has been used within the Environmental Statement to ensure a robust assessment. The Jobs and Skills Strategy will seek to maximise the recruitment of locally-based workers and will seek to ensure that the number of home-based workers is greater than 2,000 assumed for the purposes of assessment in the DCO in order to minimise the effects caused by the arrival of construction workers. This will also seek to maximise the economic benefits for local residents that will result from the jobs created as a result of the Project.
- 6.8.10 Horizon will engage with the local supply chain and maximise opportunities for local people by establishing and maintaining an online Supply Chain Service Portal. Detailed terms of reference are being developed for the portal, in discussion with IACC, Welsh Government and NWEAB, but a summary of the portal is provided later in this statement.

Tourism

- 6.8.11 The importance of the tourism sector to the economy of Anglesey and the wider North Wales region is agreed. In recognition of this, Horizon will

establish a Tourism Fund which would be available to address any material effects which could arise on the sector as a result of the Wylfa Newydd DCO Project.

6.9 Effects and Strategies

- 6.9.1 This section sets out the various effects of the Wylfa Newydd Project and how Horizon and NWEAB will work together to ensure that there are strategies in place to mitigate the effects and maximise the benefits of the Project for North Wales.

Education and Skills

- 6.9.2 Horizon and the NWEAB, in association with the North Wales Regional Skills Partnership, are committed to collaborating to deliver a skills programme that both supports the efficient construction and operation of the power station and delivers a legacy for the local economy of a higher skilled, higher productivity workforce. The North Wales Regional Skills Partnership with its' broad range of members representing all key stakeholders including Further Education and Higher Education Institutions, will be a key source of consultation, evidence, and single reference point to inform and support delivery of the jobs and skills strategy for the Project. This will be achieved through NWEAB's/North Wales Regional Skills Partnership's membership on the Jobs and Skills Engagement Sub-Group.
- 6.9.3 The Wylfa Newydd Project poses both an opportunity and challenge to Anglesey and the wider regional economy. To leverage the opportunity, Horizon and NWEAB is committed to developing a skills infrastructure that provides people from Anglesey and the surrounding counties with the skills they require to be deemed competent to work on the project and also in areas where future displacement is likely to occur. Working in collaboration with mechanisms such as the Regional Skills Partnership the NWEAB will support and inform these demands to help deliver a greater mobility and accessibility from across the region of appropriate skills.
- 6.9.4 Working with the NWEAB and its Regional Skills Partnership, Horizon will be able to deliver on its commitment to putting training and skills interventions in place, as this collaboration will provide a single point of access to multiple key partners such as Welsh Government, local (and other) educational institutions, the third sector, work based learning and private training providers, that meet both the demand of the project and areas of future high skills demand in the wider economy.
- 6.9.5 The model for training and skills is one of 'demand led' in that the needs of the project set the curriculum and that the requirements of contractors are responded to in order to realise the correct type of training. The current annual "Regional Skills and Employment Plan" for North Wales, provides a clear headline overview of the demands on supply for key and growth sectors across the region. Working in partnership with the organisations listed above, the challenge is for the community and therefore for the project to "target" skills

interventions in trades and occupations that will also offer sustainable employment in Anglesey and the region throughout an individual's career.

- 6.9.6 To deliver Horizon's Skills Strategy, working with the NWEAB and the Regional Skills Partnership, Horizon will continue to develop and grow effective partnerships with an extensive set of key stakeholders. This will involve, for example, the local authorities and Welsh Government; JobCentre Plus and the Department for Work and Pensions; Further Education (FE) colleges (including Grŵp Llandrillo Menai and Coleg Cambria); Bangor University; Glyndwr University; the Open University; Menter Newydd, and a range of skills funding organisations and sector stakeholders like the CITB and the National Skills Academy for Nuclear. Working collectively with these organisations will assist the development, delivery and revision of the Skills Strategy.
- 6.9.7 The North Wales Regional Skills Partnership have prepared a Regional Skills and Employment Plan (RESP) (2017) which aligns with the broader economic opportunities of the North Wales Growth Deal and supports the vision to add a further £7.2 billion to the value of the regional economy by 2035⁹.
- 6.9.8 The construction of the Wylfa Newydd Power Station will be one of the largest and most complex construction projects in the UK and will require a highly skilled workforce both locally and regionally. Including site preparation and the de-commissioning of temporary Associated Development, the construction period will be around ten years and so will offer opportunities for sustained employment for local residents. Aligned to the premise of the Welsh Government Employability Plan, through collaborative action on delivering the training requirements of the Wylfa Newydd DCO Project and the Jobs and Skills Service, we will support the mobility of people locally and regionally to be able to enter the industry by equipping them with relevant skills and foster their careers to reach their full potential.
- 6.9.9 Horizon also understands that there are concerns that the project will recruit from other sectors, leaving behind vacancies that are hard to fill. It is acknowledged that this is a risk area, and Horizon and the NWEAB are committed to collaborate to maximise additionality and minimise displacement (see below). Working with the partners within the Regional Skills Partnership of the NWEAB, we will identify mechanisms to support the promotion of opportunities in those sectors and roles requiring back-filling, and via the Jobs and Skills Brokerage Service, have a clear and transparent suite of solutions on offer to support the wider sectors of need in Anglesey and across the region.
- 6.9.10 Horizon's emerging thoughts on the above issues are set out in the **Jobs and Skills Strategy** which is submitted with the DCO application.

⁹ Regional Skills and Employment Plan: <http://regionalskillsandemploymentplan.co.uk/#p=1>

Wylfa Newydd Employment and Skills Service

- 6.9.11 The role of the **Wylfa Newydd Employment and Skills Service** (WNESS) is to place people into sustainable employment created by the building of Wylfa Newydd and the construction of its associated developments. Horizon will also consider extending the model in the future to include the employment of operational staff, subject to monitoring and evaluation of the effectiveness of the WNESS.
- 6.9.12 NWEAB are a strategic partner to the WNESS. The strategic partners will work together to identify the required skills related to the vacancies that are available and will identify suitable programmes to support the client groups to allow the smooth transition from unemployed to employed status.
- 6.9.13 The remit of the WNESS is to focus on:
- Providing Wylfa Newydd employment opportunities for residents of North Wales;
 - Helping to tackle unemployment through the pre-training of suitable and assessed candidates in occupations that are in demand by Horizon's contractors;
 - Working with contractors to provide apprentice opportunities for people;
 - Widening employment and skills opportunities for Women, Disabled people, Black and Minority Ethnic People (BAME) and all under-represented groups in the construction and engineering sectors; and
 - Maximising leverage and support from Welsh Government funding agencies, sector skills councils, trusts, support organisations and businesses to ensure opportunity is available to a broad range of local people and not only those who are in long term unemployment.
- 6.9.14 The NWEAB currently is working through the North Wales Growth Bid on a Gateway Brokerage model proposal for North Wales, in addition to existing work on the CYFLE¹⁰ database; both of which can be easily adapted for formal adoption as the primary locally and regionally driven database to thereby enable the brokerage function of the Employment and Skills Service.
- 6.9.15 Further detail on the WNESS is set out in the draft **Jobs and Skills Strategy** which accompanies the DCO application.

Labour churn

- 6.9.16 New job opportunities created by the Wylfa Newydd Project would create a number of different effects within the local labour market, including encouraging existing workers to move from a current job to work directly on

¹⁰ Cyfle Building Skills is a Regional Shared Apprenticeship Scheme, that currently employs over 140 apprentices. It is a Shared Apprenticeship Scheme that was launched by South West Wales Regional Shared Apprenticeship Ltd (SWWRSAL) and CITB in 2013 <http://cyflebuilding.co.uk/>

the Wylfa Newydd Project, referred to as labour churn. In all economies, business enterprises and employment shift continually as changes in markets and technologies open up new opportunities and reduce others. In a well-functioning labour market, workers move into new occupations, industries and locations following signals given by employment and wage growth.

- 6.9.17 Horizon has undertaken three formal stages of Pre-Application Consultation over the last three years. Feedback from these has highlighted concerns about existing employers losing staff to the project and it is agreed that there is a risk that some staff will change jobs and that this may leave behind vacancies that cannot be filled internally.
- 6.9.18 Horizon and NWEAB will work collaboratively to ensure that any effect of this labour churn, or displacement, is minimised as far as possible and mitigated by backfilling through the WNESS (see below).
- 6.9.19 The Wylfa Newydd Project is a unique opportunity to provide high quality, highly skilled jobs for successive generations in Anglesey, North Wales and beyond. To ensure sufficient numbers of competent people are available as required by the project, a number of steps have been taken to guarantee this into the future, as identified elsewhere in this SoCG. These steps have been developed taking cognisance also of the effects of skills displacement within the wider community and sensitive to community issues such as use of the Welsh Language.

Backfilling positions

- 6.9.20 At this stage it is impossible to know the likely scale of the potential backfilling needs, or in which occupations it might occur. Horizon is therefore proposing that any employer facing this situation should have access to the WNESS and be able to use it to backfill any vacancies. Given that the WNESS will be trying to recruit into the roles that might be taken up, it should have a supply of job-ready people who would be equally skilled to backfill any vacancies as they would to take a job on the Wylfa Newydd Project.
- 6.9.21 Horizon will work collaboratively with NWEAB on developing a proposed approach to addressing potential displacement issues, including developing positive actions to minimise the risk of impacts on the local economy through the proposed skills fund.

Supply Chain

- 6.9.22 Horizon will develop a **Supply Chain Action Plan** in collaboration with Isle of Anglesey County Council, Welsh Government, NWEAB and other partners.
- 6.9.23 The **Supply Chain Action Plan** will set out how the supply chain and sourcing opportunities will be taken up by firms locally, in the North Wales region, and wider Wales and the UK.
- 6.9.24 The nature of the technology and its build is such that it will offer supply chain and job opportunities across sectors.

6.9.25 Horizon is committed to sourcing 60% by value of its total capital expenditure from the UK. The parties will be looking to maximise the Wales share through contracts to existing businesses, start-ups, joint ventures with firms from outside of Wales and inward investment.

6.9.26 The Supply Chain Action Plan will set out strategic objectives and desired outcomes into the detailed actions and processes required to deliver the Project goals. It will also determine how Horizon will monitor these aspirations and commitments. The principles for the Supply Chain Action Plan are as follows:

- Maximise opportunities within the local area;
- Support a sustainable supply chain
- Provide sufficient notice when opportunities arise;
- Simplify supplier registration (one registration for the whole of the Project);
- Work collaboratively with statutory authorities;
- Support business readiness;
- Map the supply chain;
- Share minimum requirements for undertaking works at Wylfa Newydd;
- Monitor supplier performance (promote good performance);
- Support implementation of jobs and skills service;
- Focus on long-term development opportunities that are sustainable post-construction; and
- Monitor impact of works outside the Project.

6.9.27 Progress against these principles will be monitored via the Supply Chain Service, for which terms of reference are currently being developed and will be agreed with IACC, Welsh Government, NWEAB and Menter Newydd. It is envisaged that the Supply Chain Service will oversee delivery of the Supply Chain Action Plan and will be jointly formed of stakeholders and key delivery partners from the Wylfa Newydd supply chain. Horizon will also work with the Supply Chain Service to continue to further enhance and deliver the supply chain readiness programme.

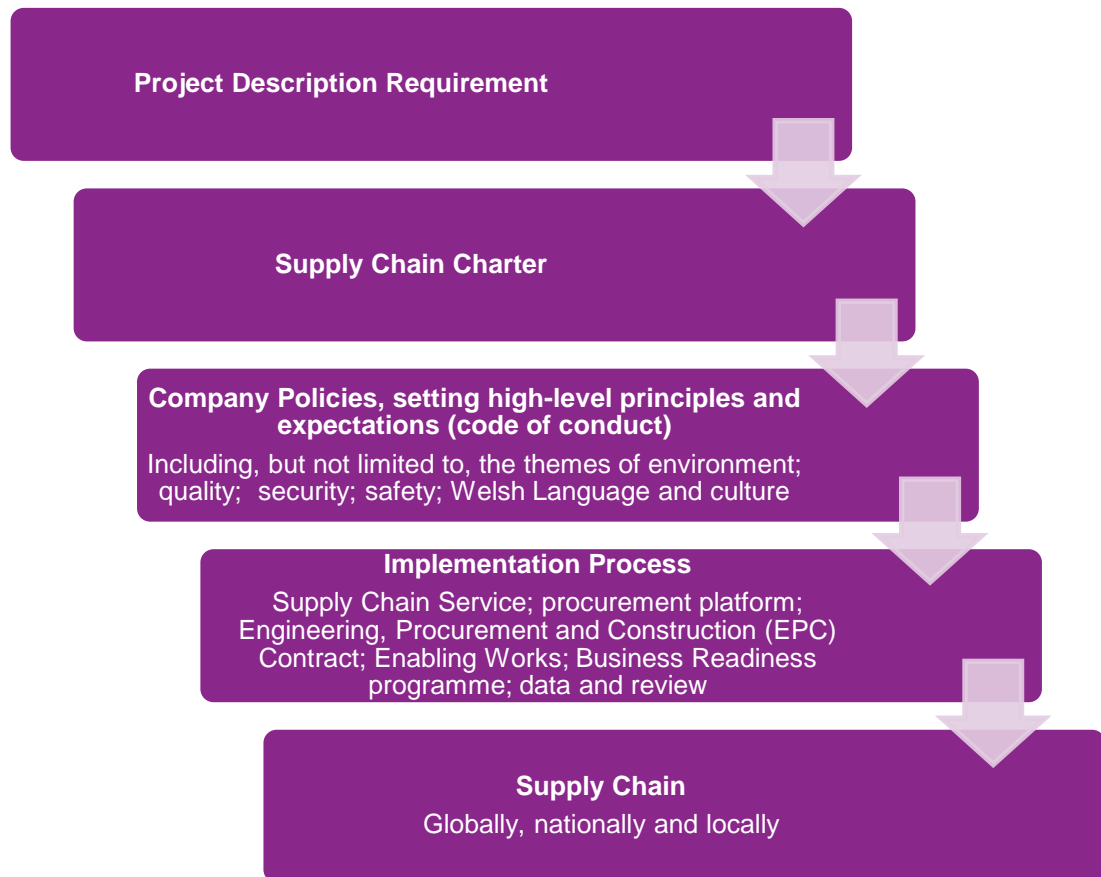
6.9.28 The objectives of the Supply Chain Service will be to:

- Maximise supply chain opportunities in north Wales during construction and associated services;
- Provide a central point for supply chain dissemination of information whilst allowing for minimum requirements to be understood and/or coupled with up to date information in terms of market engagement/opportunities;

- Promoting a shared commitment to strengthening the supply chain associated with the Wylfa Newydd programme of works;
- Contributing to policy development with respect to supply chain;
- Developing and implementing strategies to address the supply chains using at Wylfa Newydd;
- Sharing information on best practices and lessons learned with members and partner organisations in the public and private sectors;
- Addressing the priorities set out by service;
- Performing and sharing best practice;
- Create a sustainable supply chain that outlasts the construction period of Wylfa Newydd;
- Become a UK leader in the collaborative approach to supply chain development which includes the public and private sector and members of the supply chain; and
- Coordinate market engagement and any supply chain event

Supply Chain Portal

- 6.9.29 Horizon is developing a Supply Chain Portal; a web-based procurement platform that will allow interested suppliers to register for opportunities at Wylfa Newydd. The single registration approach simplifies the process and allows buyer identity across the various tiers to enable opportunity sharing.
- 6.9.30 The Supply Chain Portal will replace the existing supplier registration tool, providing a route for suppliers/potential suppliers to express an interest, in the knowledge that Horizon or members of its supply chain will consider all expressions of interest. The procurement platform will provide details of the various types of Project activities open for engagement, together with the minimum expectations that need to be satisfied by an interested supplier (reflecting the 'codes and standards'). Horizon, through the procurement platform, will be able to provide individual feedback to suppliers who have expressed an interest.
- 6.9.31 The figure below illustrates the structure that Horizon will use to support the implementation of its ambition for sustainable procurement to be delivered.

Figure 6-4 Process for implementing sustainable procurement in accordance with the Supply Chain Charter and Action Plan

Transport

- 6.9.32 Horizon, the NWEAB and its partners are committed to work together to deliver transport solutions that manage travel during the construction and operation of the Wylfa Newydd DCO Project to keep transport impacts to a minimum.
- 6.9.33 It is imperative that the transport implications for the project are mitigated to ensure that the benefits of the project, jobs and supply opportunities are able to spread as widely as possible across the region; without causing significant increased congestion on key routes and areas where there is existing congestion.
- 6.9.34 Horizon and NWEAB will work with Welsh Government to assist in the collaborative planning and sequencing of transport projects within the North Wales region, to ensure that the above aims are met where possible.
- 6.9.35 The Traffic and Transport effects of the Project and the proposed mitigation to address these is set out in detail in the **Transport Assessment** submitted with the DCO application (Environmental Statement, Appendix C2.04).

Holyhead Port

- 6.9.36 Horizon is aware of proposals to enhance the existing facilities at Holyhead Port, including a masterplan for providing intermodal facilities. These are however currently at an early stage, with limited information available on the timescales for delivery, and therefore they do not currently form part of the proposals for the Wylfa Newydd Project.
- 6.9.37 Horizon will continue to work with promoters to consider opportunities to use Holyhead Port in the future, where it is consistent with delivering the Project within the required timescales.